

AGENDA
COMMUNITY DEVELOPMENT ADVISORY BOARD
4:00 P.M.
MONDAY, September 17, 2018
CITY HALL
100 N. 5TH STREET
LEAVENWORTH

1. Call to order, Roll call
2. Minutes of the April 9, 2018 meeting: Motion
3. Election of board chair and vice chair
4. Public Hearing #3 2017-18 CAPER
 - a. Open Public Hearing
 - b. Close Public Hearing
 - c. 2017-18 CAPER, Final Plan: Motion
5. Discuss Home Repair program promotion
6. Other matters, correspondence
7. Adjourn: Motion



**COMMUNITY DEVELOPMENT ADVISORY BOARD
MONDAY, April 9, 2018, 4:00 P.M.
COMMISSION ROOM, CITY HALL
LEAVENWORTH, KANSAS**

Chairman Mike Seufert called the meeting to order at 4:05 pm and noted a quorum was present. Board members present Sister Paula Rose Jauernig, Bobbie Snyder, Charles Davis, Kathryn Schiller and Margaret McKane. Stephen Kempf arrived at 4:07 p.m. Staff members present were Community Development Coordinator Mary Dwyer and Administrative Assistant Michelle Baragary.

Chairman Seufert called for the first item on the agenda; approval of the minutes from March 12, 2018. Ms. Snyder moved to accept the minutes as presented, seconded by Sr. Paula Rose and approved by a vote of 7-0.

Chairman Seufert called for the next item on the agenda: to hold Public Hearing #2 for the Community Development Block Grant (CDBG).

Chairman Seufert opened the public hearing and called for staff comments.

Ms. Dwyer stated the City Planner and City Manager suggested demolitions to remain within CDBG. Blight has become a real issue within the City so much so that the City has budgeted \$35,000 of its own funds to help with blight.

Ms. Schiller asked how much of the CDBG budget is used for demolitions.

Ms. Dwyer stated that up to 30% can be used for demolitions. She further stated 15% of funds are for public agencies, 20% for administration and of the remaining amount of funds, 70% must be spent on low to moderate income people.

No citizens were present to submit comments so Chairman Seufert closed the public hearing and called for a motion to submit the 2018-19 Annual Action Plan for CDBG to the City Commissioners for approval. Mr. Davis moved to approve the 2018-19 Annual Action Plan as presented, seconded by Ms. Schiller and approved by a 7-0 vote.

Chairman Seufert called for the next item on the agenda: review aggregate agency scores and finalize the allocation of funds within the Public Service category.

Ms. McKane asked to clarify that the board will not be allocating funds to Faith Christian Center International this year.

Ms. Dwyer said that is correct because their application was incomplete.

Ms. Schiller asked what the concern is with The Guidance Center.

Ms. Dwyer stated The Guidance Center applied for money to help with debt relief rather than rent and/or utilities. If the board chooses to allocate funds to The Guidance Center, Ms. Dwyer will submit a letter to the Guidance Center explaining the funds are only for utilities.

Ms. Dwyer stated the total funds to be allocated are \$45,777 with \$5,895 of that going to the contract the City has with Welcome Central. After discussions, the board agreed to allocate CDBG funds to public service agencies as follows:

CASA - \$12,500

Catholic Charities of Northeast Kansas - \$5,000

Women's Community Y - \$2,000
St. Vincent Clinic - \$8,000
Leavenworth Mission - \$5,382
Youth Support Program - \$2,000
The Guidance Center - \$5,000

Chairman Seufert called for a motion to approve the allotments for the public service agencies. Ms. Snyder moved to approve the allotments, seconded by Ms. Schiller and approved by a vote of 7-0.

Chairman Seufert called for the next item on the agenda: discuss changes/improvements for the agency review process. Chairman Seufert called for staff comments.

Since this is the first year for using the scoring process, Ms. Dwyer thought it would be a good idea to discuss possible improvements to the process. The larger agencies that provide multiple services should indicate which services they are requesting grant money for and should only include the budget for the project(s) they are requesting funds for. The money awarded will be to support only the services indicated on the application.

Ms. Dwyer is also setting up a meeting for the various food banks within the City to address some collaborative efforts among the food banks in order to help the community as efficiently as possible. The meeting is scheduled for May 4, 2018.

Ms. Dwyer stated a group is trying to establish a grocery store in northeast Leavenworth and may be looking for funding in the future. The funding would go toward the establishment of the location or possibly for a mobile grocery store. Ms. Dwyer asked the board their thoughts about possible funding. The funding would be separate from the funds going toward public service agencies. After discussions, the consensus of the board is in support of providing funds.

With no further business, Chairman Seufert moved to adjourn, seconded by Ms. Schiller and passed by a unanimous vote 7-0.

The meeting adjourned at 4: 56 p.m.

MD:mb



**CONSOLIDATED ANNUAL PERFORMANCE & EVALUATION
REPORT**

COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

July 1, 2017 – June 30, 2018

LEAVENWORTH, KANSAS

DRAFT

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This year Leavenworth increased home ownership assistance projects assisting 12 homeowners purchase their first house. For Home Repair Program (HRP), we repaired 14 homes. We attempted a site-specific home repair project using outreach presentations, flyers, postcards and direct mailing to attract homeowners. However we were not successful in attracting any applicants.

In Neighborhood Stabilization, we removed from our neighborhoods three residential structures deemed dangerous by the City Commission. Finally, we provided funding to six public service agencies to serve low/moderate income needs and they served 6,431 individuals. The lower count of those served by public service agencies is due a reduction in community resources and State of Kansas challenges in paying reimbursement resources to agencies. Both of these issues have impeded some public service agencies from serving low/moderate clientele.

The ESG funds received through the State of Kansas was awarded to Catholic Charities for Rapid Re-Housing and Homeless Prevention. The Homeless Prevention served two households, 10 people total and Rapid Rehousing served five households, 14 people total. All those served through ESG were low income.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete
AFH Local: Economic Development	Non-Housing Community Development		Other	Other	1	0	0.00%
AFH Local: Fair Housing City Contact	Fair Housing		Other	Other	1	0	0.00%
AFH Local: Rental licensing/code enforcement	Affordable Housing Public Housing Homeless		Other	Other	1	0	0.00%
AFH Local: Transportation	Non-Housing Community Development		Other	Other	1	0	0.00%

AFH Reg 1: Expand use of CDFI and NMTCs	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development AFH		Other	Other	1	0	0.00%
AFH Reg 10: Promote use of KC Degrees/KC Scholars	AFH		Other	Other	1	0	0.00%
AFH Reg 13: Align Regional Transit plan to jobs	AFH		Other	Other	1	0	0.00%
AFH Reg 14 : Affordable Hsg Educational Materials	AFH		Other	Other	1	0	0.00%
AFH Reg 15: AFH Metrics	AFH		Other	Other	1	0	0.00%
AFH Reg 2: Fair Housing Informational Website	AFH		Other	Other	1	0	0.00%
AFH Reg 3: Fair Housing Education w Stakeholders	AFH		Other	Other	1	0	0.00%
AFH Reg 4: Advocate for Universal Designs	Non-Homeless Special Needs		Other	Other	1	0	0.00%
AFH Reg 5: Explore Region Housing Mobility System	Public Housing		Other	Other	1	0	0.00%

AFH Reg 6: Dev Model Zoning Codes for compact use	Affordable Housing AFH		Other	Other	1	0	0.00%
AFH Reg 7: Dev Regional Housing Locator Service	Affordable Housing Public Housing		Other	Other	1	0	0.00%
AFH Reg 8: Encourage affordable TOD via zoning code	Affordable Housing AFH		Other	Other	1	0	0.00%
AFH Reg 10: Promote use of KC Degrees/KC Scholars	AFH		Other	Other	1	0	0.00%
AFH Reg 11: education/job training KCRising	AFH		Other	Other	1	0	0.00%
AFH Reg 12: Transportation that Connects with Jobs	AFH		Other	Other	1	0	0.00%
AFH Reg 9: Create incentive policy for universal des	Affordable Housing Non-Homeless Special Needs		Other	Other	1	0	0.00%
Homebuyer Assistance	Affordable Housing	CDBG: \$71,802	Direct Financial Assistance to Homebuyers	Households Assisted	5	12	240.00%
Housing Rehabilitation	Affordable Housing Non-Homeless Special Needs	CDBG: \$75,923	Homeowner Housing Rehabilitated	Household Housing Unit	22	14	63.64%
Neighborhood Stabilization	Non-Housing Community Development	CDBG: \$25,169.69	Buildings Demolished	Buildings	8	3	37.50%

Public Services Agencies	Non-Housing Community Development	CDBG: \$45,777	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	7200	6431	89.32%
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Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

This year the City of Leavenworth exceeded its goal of assisting those purchasing a home. We assisted 12 first time home buyers. For the home repair program although we actively marketed the program we did not serve as many residents as desired. We will continue to look for avenues to reach those needing our assistance. For Neighborhood Stabilization, we demolished less structures based on city commission recommendation. Public service agencies were not able to serve as many residents due to funding source cuts, State of Kansas delay in reimbursement and less donated funds and goods.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	3,558
Black or African American	1,527
Asian	32
American Indian or American Native	39
Native Hawaiian or Other Pacific Islander	18
Total	5,174
Hispanic	186
Not Hispanic	4,988

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The minority rate in our programs is about equivalent to the minority population in Leavenworth.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	382,183	274,855
HOME	HOME		
HOPWA	HOPWA		
ESG	ESG		
Other	Other		

Table 3 - Resources Made Available

Narrative

Public Service Agencies provide matching program dollars from a variety of sources including donations and grants. Home Repair Program, Home Ownership Program, and Neighborhood Stabilization Program rely on CDBG dollars to accomplish their mission.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

Table 4 – Identify the geographic distribution and location of investments

Narrative

This year the Home Repair program tried to do a targeted area specific project in the area with the highest percentage of low income residents. Despite multiple mailings, outreach presentations and news stories we did not receive applicants from the area targeted.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Leveraging was provided by public service agencies using other funds and grants to match both CDBG and ESG dollars. The City of Leavenworth contributed funds to accomplish the transportation study as part of the Fair Housing section of our Annual Action Plan. No publicly owned land or property was used to address the needs identified in the plan, as none was required for our scope of work.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	175	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	175	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	330	330
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	24	14
Number of households supported through Acquisition of Existing Units	6	12
Total	360	356

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City of Leavenworth achieved its goals acquisition of existing structures through CDBG funds. Home Repair assistance was slightly lower than projected. Rental assistance was provided through the Leavenworth Public Housing Authority. Home repair lacked residents applying for the program, we will continue to work to create awareness about the program.

Discuss how these outcomes will impact future annual action plans.

In the upcoming 2018-19 Annual Action Plan we increased our funding for acquisition of existing structures. We will continue to look for new avenues to advertise our home repair assistance to raise the number served.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	6	0
Low-income	12	0
Moderate-income	8	0
Total	26	0

Table 7 – Number of Households Served

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Leavenworth homeless services include an emergency shelter, Interfaith Shelter of Hope. The Alliance Against Family Violence Shelter for domestic abuse victims stopped providing emergency housing due to loss of several major grants and the multiple month delays by the State of Kansas for re-imbursalment of expenditures. While CDBG supported AAFV, the Shelter of Hope is run independent of government funds.

Prevention is also an important component of the homeless network and the Emergency Solutions Grant provides support of Homeless Prevention and Rapid Housing Restart. Both of these programs are important strategies to battle homelessness. In addition to CDBG public service assistance and ESG, the local churches offer weekly meals on a rotating basis as an outreach for the homeless. The nonprofit, Welcome Central, was started to be a one point stop for homeless and low-income persons to access services and navigate the various systems for assistance.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Shelter of Hope offers night-only shelter. While the Alliance Against Family Violence has closed, the community is working to reopen this important resource for emergency shelter for victims of family violence. Catholic Charities of Northeast Kansas offers homeless prevention and rapid rehusing programs funded through CDBG and ESG. The nonprofit, Welcome Central, offers day services for the homeless, as well as limited transportation.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City supports homeless prevention activities through its Public Service agencies. Some of these agencies provide rent and utility assistance to avoid eviction and shutoff. Catholic Charities of Northeast

Kansas (CCNEKS) offers homelessness prevention and rapid re-housing services funded in part with CDBG and ESG funds. CCNEKS has started financial literacy classes to help families avoid becoming homeless. We also contract with Welcome Central to operate a Landlord/Tenant Resolution program to prevent homelessness. Finally, the Salvation Army provides utility assistance for Leavenworth residents.

Due to the location of the Veteran's Administration Medical Center in the City of Leavenworth, we have many veterans who were discharged from the VA and remain in the area and are in need of housing. The Dwight D. Eisenhower Veterans Affairs Medical Center (VAMC) houses some of these individuals in the Domiciliary and Safe Haven program. Others are assisted with the Veterans Administration Supportive Housing (VASH) program which is managed by the Leavenworth Housing Authority.

Prisoners and their families also sometimes constitute part of Leavenworth's homeless population. The Federal prison is located in Leavenworth as well as the minimum security prison in neighboring Lansing. The Kansas Department of Corrections offers reentry services for offenders being released from correctional institutions. The Grossman Center serves as transitional housing assistance for incarcerated minimum security adult men and women eligible for pre-release.

The National Alliance for Mental Illness (NAMI) assists those with mental illness who are homeless. The Guidance Center has a hospital liaison that coordinated discharge from psychiatric hospitals. They also served individuals with mental illness and substance abuse

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Welcome Central is a local agency that provides direct services to the homeless. They serve as a central point of information about assistance throughout the city. Catholic Charities of Northeast Kansas provides direct service to the homeless. Both agencies work to shorten the period of time that individuals or families experience homelessness. Catholic Charities provides Rapid Housing Restart services for the homeless through Emergency Solutions Grant funds provided by the state

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Leavenworth Public Housing Authority handles a 105-unit high-rise (Planters II) and a voucher program which has housing choice vouchers. In conjunction with the Veteran's Administration, the housing authority administers VASH certificates. These programs serve the City and County public housing needs.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Leavenworth Public Housing Authority has an active resident council as an avenue for residents to be involved in management. The City of Leavenworth Home Ownership Program materials are available throughout the community; however, since the residents of Planters II are elderly or disabled with limited incomes, they rarely seek housing elsewhere.

Actions taken to provide assistance to troubled PHAs

The Leavenworth PHA is not categorized as "troubled." We operate a housing authority rated as a high performer.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Not addressed in this grant year.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City of Leavenworth has actively participated in creating the regional Assessing Fair Housing document and plans to pursue identified strategies. To date, no negative effects of public policies on affordable housing and residential investment have been identified.

The primary obstacle to meeting underserved needs and affordable housing is limited funding. Both federal funding and community support have decreased, leaving programs that serve the low/moderate income individuals and families unable to meet the needs in the community.

The CDBG program, United Way, other community agencies and area churches help to meet the underserved needs in our community.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Within the home repair program lead-based paint hazards are addressed as needed for the project. Information on lead based paint practices is given to home ownership applicants for future reference. Information on lead based paint hazards is available at City Hall for residents to access.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Community job seeking programs and financial planning programs are offered throughout the city by the Leavenworth County Workforce Center, the Leavenworth Public Library, Catholic Charities of Northeast Kansas, and Welcome Central to offer poverty-level families a way out of poverty.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Leavenworth CDBG staff participates in the Leavenworth County Human Service Council and meets with local churches and social service agencies to increase the citywide institutional structure. The City has also started a county-wide housing group to tackle housing issues for area residents.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Public service agencies associated through contracts with the City provide specific services, avoid duplication of services and account for the services provided. Altogether, the system serves more than 6,431 activity participants in a year. Agencies are required to provide budgets and monthly reports to the City with monitoring oversight provided by the City of Leavenworth, KHRC and HUD. The structure established has resulted in delivery of the services needed in accordance with federal, state and local codes, and with compassion and respect for the clients served.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

City employees are members of many local boards and committees and use those memberships to enhance coordination of housing and social service agencies. Examples include: Continuum of Care, Leavenworth County Human Services Council, Leavenworth Housing Group, Leavenworth/Lansing Chamber of Commerce, and Mid America Regional Council.

In December 2016, the Fair Housing and Equal Opportunity office at HUD approved the Assessment of Fair Housing regional plan which includes Leavenworth. This five year plan forms the basis of our efforts to address fair housing issues. This year, the City participated in a study of transportation in Leavenworth County in an effort to address this impediment to fair housing. The report was developed with the Mid America Regional Council and the Kansas City Area Transportation Authority and Leavenworth County. Efforts are ongoing to implement the plan.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Previously, the City of Leavenworth's Community Development Coordinator conducts at least one on-site monitoring visit for each sub-recipient during the program year. Following the monitoring, the CD Coordinator provides a follow up letter to the sub-recipient agency to address any issues.

In addition, all in-house projects, e.g. Housing Repair Program, Home Ownership Assistance Program, and Neighborhood Stabilization Programs are monitored by the CD Coordinator. Administrative procedures met all federal rules, regulations and guidelines for compliance and reporting.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City of Leavenworth published a public notice in the Leavenworth Times on Friday, Aug. 31, 2018. The public notice indicated that the CAPER Report was available upon request from the Community Development Dept. and at the reference desk at the Public Library, 417 Spruce St. Public comments were accepted until the Community Development Advisory Board meeting on Sept. 17, 2018.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

In the 2017-18 Annual Action Plan we attempted to execute a targeted site specific home repair program. Despite aggressive marketing we did not have residents apply for assistance from within this area. Before attempting this process again we need to find a way to reach residents.

Funds were also increased in the home ownership program to accommodate the increase in qualified applicants. Since we are a 50% rental community, the drive for more home ownership is a positive change.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

Regional Fair Housing Goals – AFFH Plan

Status as of 3/29/18

Goal 1: Expand the Use of CDFIs and New Market Tax Credits in neighborhoods with concentrations of persons in protected classes and low income residents.

Status: No action taken. Contact will be made with organizations that currently offer resources. Discussion was held on federal Opportunity Zones and recent submissions to the two states on eligible census tracts.

Goal 2: Establish www.kcmetrohousing.org as a central location for the public to access fair housing information.

Status: The Mid-America Regional Council (MARC) established the website through its work with the Homelessness Task Force of Greater Kansas City in 2013. The website offers information on affordable rental housing options for area residents, and helps case managers from local agencies find units that are suitable for their clients. The system is supported by the state of Kansas, but there is no financial support for the Missouri portion of the metro area's system. MARC was able to use philanthropic funds for two years; however, ongoing funding has not been identified. The website includes modest information about fair housing rights and how to file a complaint. MARC received information from the company that hosts the website regarding the need to receive revenue from the Kansas City (MO side) area to continue supporting the website. MARC has had discussions with the GKC Coalition to End Homelessness regarding ongoing support for the website. No resources have been identified. A letter will be drafted to send to MHDC encouraging their support for the affordable housing website.

Goal 3: Establish a fair housing education program for landlords, realtors and lenders

Status: The city of Kansas City, Missouri, has an active fair housing education and outreach program. Through that program, the city has worked with the Kansas City Regional Association of Realtors on an education program for their membership. City staff makes regular presentations to community groups. The city of Independence has established a Rental Readiness program to help landlords and tenants with fair housing rules. The Independence Disability Advisory group continues to meet. Each of the five communities will take at least one action for April as Fair Housing Month, such as updating information on their community's website or issuing a press release.

Goal 4: Advocate to Missouri Housing Development Commission and Kansas Housing Resource Commission to include universal design standards beyond HUD and ADA minimums in their projects.

Status: MARC continued to work with national consultants provided by HUD for the Affirmatively Furthering Fair Housing project to define Regional Mobility opportunities. Through their support, analysis was conducted of the state housing finance agencies' Qualified Allocation Plans and comments were drafted. The comments were shared with local stakeholders in May 2017, and a meeting was held with representatives from the two state housing agencies. MARC's Communities for All Ages continues

to promote the use of Universal Design in renovation and construction of housing. A workshop on universal design is planned for later in 2018.

Goal 5: Work with local housing authorities to explore a regional approach to housing voucher utilization

Status: MARC continued to work with national consultants provided by HUD for the Affirmatively Furthering Fair Housing project to define Regional Mobility opportunities. Through their support, opportunities were identified to work with the Housing Authority of Kansas City, Missouri, the Lee's Summit, MO Housing Authority and the Independence, MO Housing Authority on three possible projects, including (1) a regional housing locator service to help those with vouchers identify housing in areas of opportunity; (2) a regional project-based voucher program supported by pooled vouchers from the three PHAs and in collaboration with the Missouri Housing Development Commission to layer vouchers with LIHTC incentives; and (3) a regional housing voucher program making it easier for those receiving vouchers from one PHA to move to housing opportunities in another area. Two meetings were held in May 2017 to explore these ideas with housing authority, local government and foundation representatives. MARC participated in discussions hosted by the Brookings Institution on regional mobility programs that included representatives from Kansas City and Lee's Summit. A draft action plan was prepared and shared, but no action taken.

Goal 6: Develop model zoning code for smaller homes on smaller lots and small (4-12) multi-family units

Status: The Mid-America Regional Council (MARC) is adopting a new transit plan for the region, Smart Moves 3.0. The plan's focus is to improve transit services to help residents increase their access to jobs and other opportunities. Recommendation HO-2 of the Smart Moves plan is consistent with this goal. The plan states local governments and MARC will use an existing Sustainable Codes Framework and other code examples in 2019 to create code language to allow smaller single and multi-family development near transit routes and mobility hubs. Once developed, these model codes will be presented to planning commissions and elected officials in the five cities and other communities in the metro area. The plan identifies other partners, including LISC, local housing authorities and local community development corporations.

Goal 7: Develop regional housing locator service to help voucher holders find the most appropriate housing.

Status: MARC continued to work with national consultants provided by HUD for the Affirmatively Furthering Fair Housing project to define Regional Mobility opportunities. Through their support, opportunities were identified to work with the Housing Authority of Kansas City, Missouri, the Lee's Summit, MO Housing Authority and the Independence, MO Housing Authority on three possible projects, including a regional housing locator service to help those with vouchers identify housing in areas of opportunity. Two meetings were held in May 2017 to explore this and other ideas with housing authority, local government and foundation representatives.

Goal 8: Develop model zoning codes to encourage accessible affordable housing units near transit or other key service or activity centers.

Status: The Mid-America Regional Council (MARC) is adopting a new transit plan for the region, Smart Moves 3.0. The plan's focus is to improve transit services to help residents increase their access to jobs and other opportunities. Recommendation HO-3 of the Smart Moves plan is consistent with this goal. The plan states that local governments and MARC will use an existing Sustainable Codes Framework and other code examples in 2019 to create code language for new housing development near transit and mobility hubs to be accessible to persons with mobility disabilities. Once developed, these model codes will be presented to planning commissions and elected officials in the five cities and other communities in the metro area. The plan identifies other partners, including the Whole Person, LISC, local housing authorities and local community development corporations.

Goal 9: Develop model incentive policy to require any multi-unit housing construction or substantial renovation receiving a public subsidy to include some affordable, accessible units that meet universal design standards.

Status: The Mid-America Regional Council (MARC) is adopting a new transit plan for the region, Smart Moves 3.0. The plan's focus is to improve transit services to help residents increase their access to jobs and other opportunities. Recommendation HO-3 of the Smart Moves plan is consistent with this goal. The plan states that local governments and MARC will use an existing Sustainable Codes Framework and other code examples in 2019 to create code language for new housing development near transit and mobility hubs to be accessible to persons with mobility disabilities. Once developed, these model codes will be presented to planning commissions and elected officials in the five cities and other communities in the metro area. The plan identifies other partners, including the Whole Person, LISC, local housing authorities and local community development corporations. The city of Kansas City, MO is working on a new housing policy, which is expected to be completed by August 2018, and could serve as a model for other communities.

Goal 10: Promote use of KC Degrees and KC Scholars to help adults in protected populations return to and complete college.

Status: KC Degrees launched in September 2016 to support adult learners in the Kansas City region seeking to complete a high quality certificate program or degree. Since the launch, KC Degrees has received more than 12,000 inquiries through the website (www.kcdegrees.org). As of October 2017, 478 adult learners have completed an inquiry form on the website. Four hundred and one (401) adults have participated in an intake meeting with a College Success Navigator either in person or over the telephone. KC Degrees currently has 129 adult learners enrolled at 13 of 17 postsecondary network partner institutions. The spring 2017 to fall 2017 persistence rate is 95 percent for enrolled adult learners and to date, the initiative has produced four graduates (two at the associate's degree level and two at the bachelors). By December 2017, another two adults will have completed their associate degrees. All of the advising services are community-based. KC Degrees has established Memorandums of Agreement with community partners to develop advising locations throughout the region. At these locations, College Success Navigators hold office hours, provide one-one-one advising services for

adults, or host events related to the college going process. The community advising sites include: Full Employment Council (MO), Workforce Partnership (KS), Mid-Continent Public Library (five branches), Kansas City Public Library (four branches), Kansas City Kansas Public Library (two branches), Olathe Public Library (two branches), and Johnson County Public Library (two branches). KC Scholars has awarded a first round of scholarships to 285 high school juniors and to 91 adults. A second round of scholarships will be awarded in 2018. The KC Degrees continues to increase the number of adults being served. KC Scholars accepted applications for 2018 scholarships and awards are expected to be announced in April/May. The program is working with Metropolitan Lutheran Ministries to help low income adults address prior college debt that is a barrier to enrollment.

Goal 11: Continue to develop and refine the education and job training component of KC Rising and provide guidance to local institutions in targeting these efforts.

Status: The KC Rising initiative is a business-led effort coordinated through the Civic Council of Greater Kansas City, the Kansas City Area Development Council and the Mid-America Regional Council to increase the region's economic competitiveness. The KC Rising Human Capital Steering Committee composed of business leaders has identified specific initiatives and is overseeing their implementation, including KC Degrees (discussed under goal 10) and KC Scholars to offer scholarships to disadvantaged youth and adults to complete college. Gateways KC to help the community become more welcoming for immigrants and help foreign students be able to stay in the region and take advantage of open jobs and contribute to the economy. Gradforce KC supports postsecondary education to prepare graduates for jobs in high-demand fields by bringing businesses and educational institutions together. An annual education asset inventory and a core competency report have provided school districts and higher education institutions with information to help students select areas of student and work toward acquiring skills needed for employment opportunities. The Talent-to-Industry Exchange is a replicable process that brings industry and education groups together to solve workforce challenges. TIE processes are underway in the Life Sciences and Architecture and Engineering sectors.

Goal 12: Form partnerships between local governments, private employers, and neighborhood organizations to develop transportation options that connect low income and protected populations living in concentrated areas of poverty with job opportunities.

Status: The Mid-America Regional Council (MARC) is adopting a new transit plan for the region, Smart Moves 3.0. The plan's focus is to improve transit services to help residents increase their access to jobs and other opportunities. Recommendation PL-5 of the Smart Moves plan is consistent with this goal. The plan states that MARC will convene transit providers, cities, advocacy organizations and employers to discuss employer worker needs, how potential employees can be connected to employers in opportunity areas, and advancement of innovative transportation options. By the end of 2017, MARC will develop a number of options and present them to employers and cities; and develop a strategy to implement the most promising options. All of KCATA's Planning Sustainable Places grant projects have been partnerships with the local governments to develop mobility hubs or improved transit. The projects are in: Leavenworth, SW Johnson County, and Swope Area/Prospect corridor. Additionally KCATA has been involved in the projects that were located along Independence Avenue and Rosedale.

Goal 13: Update the regional transit plan and reconfigure routes to better connect affordable housing, and their protected populations, with employment centers.

Status: Recommendation PL-6 from the Smart Moves 3.0 Transit Plan states “Form partnerships among local governments, MARC, KCATA, area nonprofits and others to connect residents to local and regional destinations. MARC will offer Planning Sustainable Places grants in early 2018 to help local governments and KCATA study possible transit service changes and new transit and mobility service options that would improve connections.

As planned, the regional transit plan was updated and implemented in 2017. The RideKC Smart Move 3.0 Regional Transit Plan was as a collaboration among MARC and the region’s RideKC transit providers — the Kansas City Area Transportation Authority (KCATA), Unified Government Transit (UGT), Johnson County, the city of Independence and the Kansas City Streetcar Authority. The Smart Moves 3.0 Plan is a long-term vision for transit and includes a blueprint for how to achieve this vision through an integrated package of investments designed to make transit a real choice for our region’s residents and visitors. Additionally, this new plan will include a specific short-range implementation plan that will help our region double the number of jobs accessible by transit in the region.

In addition, the region in conjunction with the Mid America Regional Council (MARC) furthered the transportation efforts by the 2017 Planning Sustainable Places (PSP) program. The PSP program continues the work of the Creating Sustainable Places initiative (supported by a HUD Regional Sustainable Communities Planning Grant) and the region’s Metropolitan Transportation Plan, Transportation Outlook 2040, to promote concepts consistent with sustainable communities and the advancement of site-specific and project-specific activities within the centers-and-corridors planning framework.

As part of the PSP efforts, the following AFFH regional entities received the following grants to further transit and employment for all residents including protected populations.

City of Independence

- U.S. Highway 24 Fairmount Business District Plan, \$72,000
- Truman Road Complete Street Redevelopment Plan, \$20,000

City of Kansas City, MO

- Midtown Complete Streets Corridor Plan, \$36,000
- Gillham Road Corridor Bike Connections Plan, \$72,000
- Independence Avenue Pedestrian Safety Improvements Study, \$36,000
- Troost and Prospect Right of Way Enhancement Plans, \$48,000
- Trail Nexus Study and Ordinance, \$36,000
- Through Kansas City Area Transportation Authority: Swope Area/Prospect Connectivity Study, \$135,000

Leavenworth

- Through Kansas City Area Transportation Authority Leavenworth Transit Plans \$37,000

Unified Government of Wyandotte County/Kansas City, Kansas

- Activity Center and Transit-Oriented Development Hub Plan, \$117,600
- Cambridge Connector Feasibility Analysis, \$137,500
- Kaw River Bicycle/Pedestrian Connector Bridge, \$120,000

KCATA is reconfiguring the 595 route to add reverse commute trips to New Century, Gardner and Edgerton with direct service from downtown KCMO. There will be six morning trips, seven evening trips and the first limited Saturday service in Johnson County. The service begins in April. There will be additional service connecting the 3 Trails Transit Center in south Kansas City, MO to New Century, Gardner and Edgerton which begins in July. Leavenworth will be applying for state rural transit funds to fund the two alternatives that were developed. One would be an on-demand/flex circulator for service within Leavenworth, the other would be a fixed route linking Leavenworth with Village West in UG.

Goal 14: Develop informational materials for local governments and community organizations to use to educate the public about the need for affordable housing.

Status: The Regional Equity Network has discussed support for this goal. A meeting will be scheduled with the city representatives and the Regional Equity Network to discuss working together to advance this goal.

Goal 15: Establish metrics to meet fair housing and affordable housing goals.

Status: Began discussions among the five local governments and MARC on possible metrics. Three metrics were proposed for review: measurement on the number of persons educated about fair housing and the number of fair housing complaints filed; steps to increase opportunities for affordable housing; and steps to create access to opportunities through transit and education/workforce development.