

LEAVENWORTH, KANSAS COMPREHENSIVE PLAN

Chapter 1: Community Identity

Historic and Cultural Resources

Goal 1: Preserve our welcoming and inclusive community that celebrates its past, plans for its future and provides opportunities for all people.

Strategy 1: Promote historic resources and the values of historic preservation.

Local Actions:

Education & Outreach

- Improve social media presence of historic resources
- Emphasize the importance of documenting specific cultural groups such as African Americans, American Indians and Hispanics.
- Plan and promote a special activity during National Preservation Week in May of each year.

Practice Improvements

- Develop newsletter content to spread awareness and keep recipients informed of historic and cultural news and events.
- Highlight cases in which preservation has increased property owner options rather than restricted them.

Plan Development

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Policy & Code Adjustment

• Consider adopting a policy aimed at the restoration and preservation of districts and structures that have local historic significance.

Partnership & Collaboration

• Collaborate with education institutions and Leavenworth School District to integrate historic preservation into the classroom.

Inventory, Assessment or Survey

• X

Enforcement & Incentives

• X

Programs or Services

• X

Facilities or Infrastructure Improvements

• Expand signage, historical markers, and preservation awards to raise awareness.

Strategy 2: Preserve our historic resources and assets creating places people want to live in, work in, gather in and visit to learn more about our community's history.

Local Actions:

Education & Outreach

- Provide education to the public on history of the community, historic structures, historic sites and historic figures.
- Coordinate public outreach opportunities to include historic preservation opportunities.
- Protect and build community understanding of significant cultural and historic sites and resources.

Practice Improvements

- Maintain open communication with Preservation Commission of plans, impending actions, or engagement opportunities that might affect historic preservation.
- Consider the skills of historian, architectural historian, or archeologist when appointing members of the Planning Commission and Preservation Commission.
- Ensure demolition process allows sufficient time to potentially save historically significant structures.

Plan Development

• Prepare and adopt a Historic Preservation Master Plan to guide local decision makers.

Policy & Code Adjustment

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Partnership & Collaboration

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Inventory, Assessment or Survey

- Continue to use tools and resources from the Kansas State Historic Preservation Office, Kansas Preservation Alliance and Kansas Historical Society.
- Develop a tool that allows residents to offer input on places they want to preserve.
- Establish and maintain a historic database with research, photos, and survey information.

Enforcement & Incentives

X

Programs or Services

- Hold an annual historic preservation workshop to answer questions, assist with paperwork and documentation.
- Maintain a list of local contractors that have experience with historic properties or restoration specialties.

• Continue to support the Preservation Commission and their efforts for preservation in Leavenworth.

<u>Facilities or Infrastructure Improvements</u>

• Promote regular maintenance, develop minimum maintenance, and ensure permits are reviewed under the Kansas Preservation Law.

Strategy 3: Incentivize historic preservation.

Local Actions:

Education & Outreach

X

Practice Improvements

- Expand funding mechanisms to include tax abatement, conservation districts and crowdsourcing.
- Highlight cases in which preservation has increased property owner options than restricted them.

Plan Development

X

Policy & Code Adjustment

• Implement smart building codes and land use policies that facilitate the preservation treatment of historic structures and other cultural resources.

Partnership & Collaboration

- Assist the Leavenworth School District and educational institutions with associated projects to help fundraise for local historic preservation efforts.
- Work with local lending institutions to establish low-interest loans and other incentives to encourage property maintenance and preservation.

Inventory, Assessment or Survey

• Explore historic survey and assessment opportunities for existing facilities and districts.

Enforcement & Incentives

• Encourage renovations of public facilities to decrease new construction.

Programs or Services

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Facilities or Infrastructure Improvements

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Sense of Community

Goal 1: Preserve our welcoming and inclusive community that celebrates its past, plans for its future and provides opportunities for all people.

Strategy: Encourage all residents to participate fully in social, cultural and economic life of the community.

Local Actions:

Education & Outreach

• Implement citizen and leadership academies that help people more successfully participate in and influence decision-making in the community.

Practice Improvements

X

Plan Development

• Conduct a Library facilities plan/feasibility study that includes a cultural center/maker's space component (performing arts space, av recording, study rooms, etc.)

Policy & Code Adjustment

X

Partnership & Collaboration

- Encourage volunteerism and mentorship among receiving community members to help build resources, capacity and knowledge of services.
- Explore partnership opportunities for tourism and visitor promotion.
- Collaborate with Downtown Main Street Program for community events.

Inventory, Assessment or Survey

- Develop an existing gathering place inventory and assessment using the placemaking Power of 10 strategy. Areas include comfort, sociability, use and activity, and linkages.
- Develop and conduct a bi-annual citizen survey

Enforcement & Incentives

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Programs or Services

- Continue to promote Downtown Leavenworth as a unique community gathering space for residents and visitors.
- Activate outdoor spaces in Downtown Leavenworth to bring people of all backgrounds and generations together.
- Grow partnerships with veterans and civic groups to encourage placemaking through volunteerism.

<u>Facilities or Infrastructure Improvements</u>

- Develop Riverfront Park as a destination and major attraction and gathering place.
- Create places throughout the community and neighborhoods where people can gather.

Strategy 2: Embrace and celebrate the community's diversity and respect differences in race, ethnicity, gender, sexual orientation, age, abilities and beliefs.

Local Actions:

Education & Outreach

- Offer annual events that celebrates Leavenworth's people, history and culture.
- Support community dialogues to help all community members voice their concerns, find common ground and set the state for a more inclusive community.
- Improve access to city information and services for people of all disabilities, cultural backgrounds and for those who are not English speakers.

Practice Improvements

• Evaluate recruitment practices regularly and look for new ways to attract diverse applicants and fill gaps in representation.

Plan Development

X

Policy & Code Adjustment

• Implement practices that ensure local boards, commissions and civic organizations have leadership that is representative of local demographics and work with these groups to create a welcoming culture.

Partnership & Collaboration

• Convene cross-sector collaborations to build and strengthen networks that promote inclusion, find common ground and set the stage for a more inclusive, intergenerational community.

Inventory, Assessment or Survey

• Summarize and report demographics of staff and leadership to identify gaps in representation.

Enforcement & Incentives

X

Programs or Services

- Conduct regular training for City staff on issues such as the meaning of equity, unconscious bias and how to create a supportive workplace for all.
- Offer community-wide training on the issues mentioned above.
- Continue and expand as necessary public safety programs that promote positive community interaction and involvement.

Facilities or Infrastructure Improvements

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Unique Attractions

Goal: Preserve our welcoming and inclusive community that celebrates its past and provides opportunities for all people.

Strategy 1: Expand unique attractions and amenities in Leavenworth to draw residents downtown and promote tourism.

Local Actions:

Education & Outreach

- Increase promotion of Downtown Leavenworth's attractions, amenities and events.
- Continue to promote facilities and activities through the Convention Visitors Bureau and other local and regional partners.

Practice Improvements

- Include diverse voices in the planning of events and creation of attractions to ensure they meet the expectations of all people.
- Create a social media presence that encourages people to attend events and visit attractions.

Plan Development

• Create a yearly calendar of events so people know what is happening and have time to plan on attending.

Policy & Code Adjustment

• Adjust local policy to make it easier for people to host diverse events and attract people to the city.

Partnership & Collaboration

- Collaborate with well-established regional festivals and events to bring unique experiences to the city.
- Work with the Missouri Department of Transportation to improve wayfinding and marketing signage for Leavenworth at State Route 92 and 45.
- Collaborate with the Convention Visitors Bureau for updated and modernized branding of promotional materials and website.

Inventory, Assessment or Survey

• Create programing and events for all people, conduct a survey to gain an understanding of what people are interested in seeing in the city.

Enforcement & Incentives

X

Programs or Services

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<u>Facilities or Infrastructure Improvements</u>

• Create a designated festival and event space that is accessible for all, no matter their ability or background.

LEAVENWORTH, KSCOMPREHENSIVE PLAN

Chapter 2: Built Environment

Neighborhoods & Housing

Strategy 1: Maintain current share of the county's population within Leavenworth. As the county grows, so does the city.

Local Actions:

Education & Outreach

X

Practice Improvements

- Create an "external marketing plan" to inform the metropolitan area of housing opportunities existing and future development in Leavenworth.
- Engage citizens of Leavenworth in periodic town hall meetings to discuss challenges in neighborhood revitalization and the ability of residents to maintain housing.

Plan Development

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Policy & Code Adjustment

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Partnership & Collaboration

• Convene annual housing developer symposia (e.g., breakfast, presentations, and bus tours) to expose housing developers to the opportunities and advantages of creating and improving housing in Leavenworth.

Inventory, Assessment or Survey

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Facilities or Infrastructure Improvements

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Strategy 2: Increase the variety of housing types, sizes, and price points available to meet changing needs of emerging markets in the region.

- o 2.1: Provide housing types to attract people with professional, scientific, technological jobs capturing a larger percentage of this regional growth sector.
- o 2.2: Retain more retired military personnel with more housing options.
- o 2.3: Increase the number of quality housing unites available for Leavenworth's workforce to own or rent.

Local Actions:

Education & Outreach

X

Practice Improvements

- Create an "internal marketing plan" to inform local leaders about housing assets and liabilities so they become ambassadors for housing growth and diversity in Leavenworth.
- Ensure the number of available housing units aligns with workforce growth in the community.
- Encourage an increase in the number of available quality, market-rate rental housing units.

Plan Development

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Policy & Code Adjustment

- Allow for alternative housing types (e.g., patio homes, tiny homes, co-housing, and multigenerational housing) to serve a variety of needs.
- Encourage development of infill sites that fits with the areas character by providing incentives to home builders
- Capitalize on Leavenworth's military importance by creating housing opportunities specifically for veterans who could choose Leavenworth for post-service residency. Special attention should be given to the needs of struggling veterans who are homeless (e.g., tiny home villages) or are needing other assistance in affording good quality housing in a nurturing environment.
- Explore code modifications to encourage Universal Design for new residential development.
- Encourage additional residential units/mixed use development in Downtown.

Partnership & Collaboration

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Inventory, Assessment or Survey

- Identify, inventory, and map the city's housing assets types, sizes, price/rent ranges upon which future housing construction and renovation policies can be based.
- Evaluate opportunities to encourage workforce housing that enables the recruitment and retention of workforce including healthcare, education, technical/trade, and public safety employees.
- Conduct a needs study to evaluate the number of affordable units currently available in Leavenworth and the alignment with future demands.

Facilities or Infrastructure Improvements

• Incentivize residential developments to provide varied housing types, connections to existing infrastructure, and subdivision amenities.

Strategy 3: Improve the condition of deteriorating housing, making the neighborhood safer and more desirable.

Local Actions:

Education & Outreach

- Engage citizens of Leavenworth in periodic town hall meetings to discuss challenges in neighborhood revitalization and the ability of residents to maintain housing
- Develop and implement an education program focused on property maintenance rules and ordinances.

Practice Improvements

• Create an annual report and/or on-line dashboard of housing investments and opportunities in the city. Keep everyone well-informed about housing conditions, specific development proposals, and programs to encourage occupancy and maintenance.

Plan Development

X

Policy & Code Adjustment

- Strengthen property owner maintenance codes and enforcement, including consideration of periodic proactive code enforcement in targeted areas where City service requests are greatest. Define minimum requirements to ensure Code Official inspections consistently meet City standards.
- Provide incentives and information about available assistance programs to encourage property owners to rehabilitate homes.

Partnership & Collaboration

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Inventory, Assessment or Survey

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Facilities or Infrastructure Improvements

• X

Strategy 4: Increase the occupancy rate of existing housing.

Local Actions:

Education & Outreach

• Create an "external marketing plan" to inform the metropolitan area of housing opportunities existing and future development in Leavenworth.

<u>Practice Improvements</u>

X

<u>Plan Development</u>

X

Policy & Code Adjustment

• Provide incentives and information about available assistance programs to encourage property owners to rehabilitate homes.

Partnership & Collaboration

X

Inventory, Assessment or Survey

• Study and document the conditions of currently vacant housing to determine necessary expenses and policies to find occupants toward increasing the occupancy rate in Leavenworth.

Facilities or Infrastructure Improvements

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Mobility

Goal 1: Better connect people within our city and the region with a complete transportation system offering a variety of different transportation modes.

Strategy 1: Provide a modern transportation system that is connected, safe and efficient. Measures: baseline function and satisfactory levels of capacity.

Local Actions:

Education & Outreach

• Raise awareness of the Senior Express Transportation and Rider's Right as a public transportation service for the community.

Practice Improvements

- Grow the \$2 million annual program to repair or reconstruct commercial and neighborhood roadways.
- Implement a maintainable transportation improvement fund consisting of community reinvestment and government grants to reconstruct critical infrastructure.
- Continue to utilize Kansas Department of Transportation's City Connecting Link Improvement Program (CCLIP) to restore pavement along KDOT routes through the City.

Plan Development

Develop a plan for sustainable roadway extensions to direct development as it occurs.

Policy & Code Adjustment

• Ensure that parking in commercial areas provides a high level of service but does not detract from the community's appearance or impede promoting other transportation modes.

Partnership & Collaboration

- Strengthen current partnerships with other agencies to advance the goal of a unified community transportation network and combat the deterioration of community assets.
- Incorporate downtown partnerships with a procedural streetscape maintenance plan that highlights store frontage and encourages pedestrians to visit multiple businesses per trip.
- Partner with the Convention & Visitors Bureau to assess streetscapes along regional attractions in the community and collaborate for a sidewalk make-over to boost tourist perception.
 - o Historic Downtown Leavenworth, Leavenworth Landing Park and Riverfront Community Center, the CW Parker Carousel Museum, Fort Leavenworth and Sherman Army Airfield (AAF), Leavenworth Unified School District and University of Saint Mary, the U.S. Penitentiary, and Veterans Administration Center and Park are opportunity zones. "
- Partner with Kansas Department of Transportation, Mid-America Regional Council, Leavenworth County and Platte County, Missouri to reconstruct the Centennial Bridge while widening it to 4lanes

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate transportation needs.
- Take an inventory of which major roadways and which neighborhood roadways have an obvious issue with pavement maintenance requiring major construction.
- Take inventory of which roadways or neighborhoods are underserved or blighted.

Enforcement & Incentives

• Incentivize development that provides the infrastructure to support multimodal transportation.

Programs or Services

x

Facilities or Infrastructure Improvements

- Consider use of technology and vehicle detection on major roadways (4th, 20th, Metropolitan, Eisenhower).
- Incorporate safe, convenient, accessible and attractive design features that beautify the community and promote walking and biking (e.g., sidewalks, bike street furniture, bicycle facilities, street trees, gateway monuments, and wayfinding signage).

Strategy 2: Invest in sustainable roadways, wide sidewalks along thoroughfares and recreational trails along streamways to encourage walking and biking.

Local Actions:

Education & Outreach

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Practice Improvements

- Consider pairing improvements for pedestrian crossings with traffic calming options.
- Ensure the connective infrastructure like trails and sidewalks are accessible to people of all abilities.

Plan Development

• Develop a plan for a combination trail expansion/utility connection corridor to position Leavenworth as a bicycle hub and position utilities for future growth.

Policy & Code Adjustment

X

Partnership & Collaboration

- Partner with Mid-America Regional Council to expand the City's recreational trails and sidewalk system.
- Partner with the Leavenworth School District to improve walkability between residential neighborhoods to schools, filling in gaps with ¼ mile of schools.
- Identify alternate funding sources to fill gaps in sidewalk network.

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate transportation needs.
- Take inventory of which roadways area a priority for adding street lights to improve traffic and pedestrian safety.
- Take inventory of dedicated bicycle lanes, bicycle share -the-road 'sharrows' and off-road recreational trails.

Enforcement & Incentives

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Programs or Services

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Facilities or Infrastructure Improvements

- Pedestrian Refuge Islands, Raised Crosswalks, Raised Intersections, On-Street Parking with Curb Extension and Street Trees between the curb and sidewalk are common options for traffic calming.
- Construct a linked network of wide sidewalks between community attractions to advance community magnetism. During these projects, also address any issues with stormwater management, street trees, sight restrictions and pavement failures.
- Connect community spaces and neighborhoods with a recreational trail system parallel to natural streamways.
- Update pedestrian crossings with audible pushbuttons, shorter pedestrian crossings, high visibility retroreflective pavement markings and signs and activated warning lights.
- Implement roadside bioswales to recharge underground waterways, eliminate blight in roadside ditches and reduce contaminant runoff into habitats.
- Improve street vibrancy with walk-up business enhancements, outdoor seating, a cooling shade from trees, and water bottle filling stations. Capitalize on existing localized shopping plazas through installation of innovative outdoor seating, turf play areas, fountains, rest areas, trail connectivity and a new exterior face-lift.
- Express the character of the community through art and other gateway features during Centennial Bridge reconstruction.

Goal 2: Improve the transportation system to increase access to employment opportunities, particularly among populations that may not have personal vehicles.

Strategy 1: Reduce the number of sidewalk segments were gaps mean a disconnected system for walking. Focus connecting neighborhoods to schools.

Local Actions:

Education & Outreach

X

Practice Improvements

• Continue applying for local, state, and federal grants to supplement City funding to fill gaps and expand sidewalk segments.

Plan Development

• x

Policy & Code Adjustment

• Develop design standards to require developers to build infrastructure to promote walkability, especially pedestrian connections to commercial districts, recreation and community services.

Partnership & Collaboration

• X

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate transportation needs.
- Take inventory of sidewalk gaps and areas of priority.

Enforcement & Incentives

• X

Programs or Services

X

Facilities or Infrastructure Improvements

• Upgrade existing and construct new sidewalks in compliance with the Americans with Disabilities Act (ADA) specification.

Strategy 2: Evolve the transportation system to take advantage of new technologies.

Local Actions:

Education & Outreach

• X

Practice Improvements

• Consider deployment of traffic signal technology that adapts the green time to maximize coordination.

<u>Plan Development</u>

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Policy & Code Adjustment

- Create new policy language to adapt best practices for smart work zones, traffic signal connectivity, highway observation cameras, operation centers, data collection systems, Highway Advisory Radio (HAR), emergency signal preemption, incident management response and vehicle-infrastructure intercommunication.
- Steer deployment and integration of an innovative transit service, automated transit systems and fully-autonomous vehicles.
 - o Identify an optimal location for a single BRT stop with a detailed plan to reduce delay between other communities and the major activity centers.
 - o Track community demand for Bus Rapid Transit (BRT) which will require infrastructure and vehicle investment, bus station improvements, a modern fare collection system, vehicle to vehicle communications and advance congestion avoidance to be successful.
 - o As demand for BRT rises, a partnership between the City of Leavenworth, Leavenworth County and existing micro transit services will be needed to promote multimodal connectivity and transit system interoperability.

Partnership & Collaboration

X

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate transportation needs.
- Take inventory of which locations would benefit from Intelligent Transportation System (ITS)
 deployment including traffic observations CCTV cameras, Dynamic Message Signs, or Variable
 Speed Limit Signs.
- Take inventory of locations that would benefit from charging stations for electric vehicles.

Enforcement & Incentives

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Programs or Services

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Facilities or Infrastructure Improvements

• X

Strategy 3: Ensure that areas with high job density are accessible to employees via one or more travel modes (automobile, transit, bicycling, walking).

Local Actions:

Education & Outreach

X

Practice Improvements

• Continue applying for local, state, and federal grants to supplement City funding and to accommodate multiple modes of transportation (e.g., sidewalks, bike lanes, roads).

Plan Development

X

Policy & Code Adjustment

• X

Partnership & Collaboration

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Inventory, Assessment or Survey

• Conduct a citizen satisfaction survey to evaluate transportation needs.

Enforcement & Incentives

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Programs or Services

x

Facilities or Infrastructure Improvements

• Construct a linked network of wide sidewalks between employment centers and neighborhoods to advance community growth.

Infrastructure & Utilities

Goal 1: Invest in Leavenworth's to promote growth, revitalization and high quality of life for all.

Strategy 1: Maintain quality Infrastructure and invest in infrastructure that supports growth.

Local Actions:

Education & Outreach

X

Practice Improvements

• Obtain funding for replacement of the Centennial Bridge over the Missouri River.

- Comply with federal requirements for Wastewater Treatment Plant emergencies, an advisory board is needed to ensure the City's Wastewater meets the required 90-day reserve.
- Continue to progress through the previously identified priorities for the Stormwater Management Program.
- Utilize technology monitoring systems for utilities that track performance and notify public works of an issue.
- Consider design-build process for small projects such as neighborhood street replacement.

Plan Development

- Continue to update the Wastewater Master Plan
- Continue to update the Stormwater Master Plan
- Develop a plan for renewable energy resources and conservation best practices on residential and commercial property redevelopment projects

Policy & Code Adjustment

• Consider policies that reduce utility maintenance issues and reduce water and pollution.

Partnership & Collaboration

- Partner with agencies, local organizations, and property owners to address operational and aesthetic issues with worn-out infrastructure.
- Partner with Kansas Department of Health and Environment (KDHE) to continue to revise the stormwater permitting process in the future and ensure that the City is in good standing.
- Work with internet service providers to identify new opportunities for system consistency and higher speeds.

<u>Inventory</u>, <u>Assessme</u>nt or Survey

- Conduct a citizen satisfaction survey to evaluate city services, infrastructure and utilities.
- Inventory and evaluate:
 - o community properties which require new utility connections in combination with other amenity upgrades.
 - o community buildings which require foundation repair, parking lot repair, exterior lighting and/or on-site stormwater detention.
 - o retaining walls that have failed and which areas are a concern for slope stability.
 - o community's issues with trash, recycling, yard waste and/or sanitation.
 - o which water collection locations, water treatment, water mains and hydrants require improvements to maintain the drinking water system.
 - issues with drinking water system capacity, water pressure, water main or service line breaks and contamination issues.
 - o issues with break-prone or obsolete systems for stormwater conveyance and/or illegal contaminant dumping issues.
 - o which wastewater pipes, manholes, lift stations, treatment or septic tanks require improvements.
 - o locations requiring improvements to power poles, metal guy wires for stabilization, pedestal boxes, junction boxes and pull boxes
 - o locations requiring improvements to tele-communications and internet systems, fiber distribution systems and/or underground duct-bank systems.
 - o locations requiring improvements to the gas distribution system.

• Conduct regular pavement condition assessments to prioritize maintenance and reconstruction projects.

Enforcement & Incentives

X

Programs or Services

• Extend the \$1.25 million annual program for stormwater management and obtain additional funding for drinking water, wastewater and stream rehabilitation.

Facilities or Infrastructure Improvements

- Upgrade and maintain existing infrastructure and facilities to meet future needs and demands.
- Evaluate needs to repair and replace brick street infrastructure as necessary to maintain community appearance and safety.

Strategy 2: Upgrade city design standards with recent developments in sustainability to protect water quality, reinstall necessary pipes and install green infrastructure.

Local Actions:

Education & Outreach

- Promote the concept that stormwater systems connect directly to streams so any motor vehicle residuals, trash, illegally disposed liquids or lawn chemical runoff that enters a storm inlet leads to direct damage of the community's stream habitats.
- Promote proper etiquette for acceptable recyclable materials to decrease contamination which prevents recycling for 25% of items.

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Practice Improvements

- Install low-maintenance Best Management Practices (BMPs) as a sustainable alternative to concrete structures. Following construction, utilize the BMPs as showcase areas for STEM activities for students to grow interest in protection of their community's natural streamways and animal stewardship.
- Along the Missouri River, plan for enhanced marine infrastructure in proximity to the other community facilities along the riverfront.
- Reduce pollutants from the stormwater system and wastewater system by continuing to transition segments of the 100-year-old pipes and manholes.
- Effectively reduce maintenance issues for utilities, reduce waste and install pollution prevention mechanisms for accessible trash pickup.
- Follow updated guidelines for green infrastructure systems which allow for greater capture of rainwater for ecological restoration with minimal need for post-construction maintenance.

<u>Plan Development</u>

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Policy & Code Adjustment

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Partnership & Collaboration

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Inventory, Assessment or Survey

- Inventory and evaluate:
 - o which lakes, ponds, dams and stormwater detention basins require solutions to address earthen stabilization, weirs, pipes, inlets and/or algae blooms.
 - o which roadside ditches or swales, stormwater inlets, stormwater pipes, landscaped rain gardens or bioretention basins require improvements.
 - o issues with trash, illegal dumping, streambank stabilization and stormwater pollution prevention for local streamways and wetlands.

Enforcement & Incentives

X

Programs or Services

• X

<u>Facilities or Infrastructure Improvements</u>

X

Strategy 3: Apply technology to City infrastructure and utility improvement projects to attract technology-based companies and the renewable energy production sector.

Local Actions:

Education & Outreach

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Practice Improvements

- Plan for industry growth of the renewable energy sector. Evaluate energy opportunities to expand power supply, ensure stable supply and improve efficiency.
- Explore solar, battery and wind opportunities to diversify the City's power supply mix.

Plan Development

• Develop a plan for renewable energy resources and conservation best practices on residential and commercial property redevelopment projects.

Policy & Code Adjustment

- Evaluate policy recommendations to increase the availability of high-speed internet service in new developments.
- Evaluate and update residential renewable energy and distributed generation policies as needed.

Partnership & Collaboration

• Work with internet providers to increase access, reliability, speed and internet user experience at a reasonable cost.

Inventory, Assessment or Survey

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Enforcement & Incentives

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Programs or Services

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Facilities or Infrastructure Improvements

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Public Facilities

Goal 1: Provide natural spaces and facilities for active living.

Strategy 1: Increase energy efficiency and reduce building maintenance costs for existing and new public facilities.

Local Actions:

Education & Outreach

• Educate decision makers about benefits of green construction; that it's energy and resourceefficient, supports good indoor air quality, reduces pollution and waste, minimizes overall environmental impact and generates cost savings over time.

Practice Improvements

- Consider incorporating energy efficient improvements and green building strategies into public facility construction and renovation projects.
- Consider implementing a life-cycle cost model to support investment in designs and systems with improved long-term performance.
- Source local materials, integrate design and construction into projects and solicit input from all users to ensure the final product (new or retrofitted facilities) meet the needs of existing and future users.

Policy & Code Adjustment

• Consider amending the recently adopted building code to incorporate LEED standards (not requirement for certification).

Strategy 2: Provide high quality public facilities and services for existing and future residents, workforce and businesses.

Local Actions:

Education & Outreach

Continue promoting the use of community facilities as "third places" where residents of all ages
can connect with programming and services, volunteer opportunities and opportunities for civic
engagement.

Practice Improvements

- Ensure public facility planning includes coordination between all City Departments.
- Connect City facilities to neighborhoods with sidewalks, trails, bike paths, etc.
- Retrofit existing facilities for ADA compliance.

<u>Plan Development</u>

• Create a long-range facility plan for the City of Leavenworth.

Policy & Code Adjustment

X

Partnerships & Collaboration

- Establish partnerships with non-profits and other local government entities to improve service delivery and reduce duplication of services.
- Investigate the feasibility of participating in Ripple Glass recycling program.

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate city services and facilities.
- Identify maintenance needs of existing facilities as part of long-range facilities planning.
- Assess potential locations for the recycling center whether expansion of the facility will benefit the community.

Enforcement & Incentives

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Programs or Services

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Facilities or Infrastructure Improvements

- Seek opportunities to co-locate community facilities to improve the provision of services and reduce capital and operating costs
- Maintain City Hall to ensure the highest level of services.

Strategy 3: Leverage technology to improve facility management, maintenance and operations.

Local Actions:

Education & Outreach

• Ensure employees charged with facility management have adequate training in use of technology

Practice Improvements

• Whenever possible, integrate major systems (e.g. HVAC, security cameras, keycard entry systems) throughout all City owned buildings, making sure they are consistent/compatible with each other when existing facilities are renovated or new facilities are constructed.

Plan Development

• X

Policy & Code Adjustment

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Partnership & Collaboration

• X

Inventory, Assessment or Survey

- Consider leveraging a facility managing system like Building Information Modeling (BIM) to help maximize building efficiency and identify maintenance needs.
- Identify gaps in how the City is currently approaching facilities management and assess areas where improvement is needed.

Enforcement & Incentives

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Programs or Services

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Facilities or Infrastructure Improvements

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Goal 2: Maintain reliable and sustainable infrastructure and public facilities for future generations.

Strategy 1: Ensure public facilities and spaces throughout the community are equitably distributed and designed to be safe, served by different transportation modes, and accessible to visitors with mobility impairments.

Local Actions:

Education & Outreach

• X

Practice Improvements

• Ensure public facilities and spaces are served by different transportation modes.

Plan Development

• X

Policy & Code Adjustment

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Partnership & Collaboration

• X

Inventory, Assessment or Survey

• Evaluate ADA accessibility of facilities and develop phasing plan for improvements where needed.

Enforcement and Incentives

• Enforce existing design standards for public infrastructure in areas of new development to accommodate all ages and abilities.

Programs or Services

X

<u>Facilities or Infrastructure Improvements</u>

- Upgrade public facilities and infrastructure to comply with the Americans with Disabilities Act (ADA).
- Consider all ages and abilities when making improvements to public facilities, parks and amenities.
- Develop indoor and/or year-round recreation spaces and facilities when practical.

Community Appearance

Goal 1: Develop a vibrant community with a welcoming image and attractive physical appearance that celebrates community heritage through quality new development, appropriate redevelopment, and preservation of historic structures.

Strategy 1: Provide attractive gateways and corridors in the community.

Local Actions:

Education & Outreach

- Develop and implement an education program focused on property maintenance rules and ordinances.
- Develop a brand for the community.

Practice Improvements

- Continue to maintain and enhance the Downtown District.
- Continue to encourage paintings of murals on buildings in commercial corridors and the Downtown District to serve as points of interest.

Plan Development

Evaluate and update the 2010 Downtown North Leavenworth Redevelopment Plan.

Policy & Code Adjustment

 Strengthen property owner maintenance codes and enforcement, including consideration of periodic proactive code enforcement in targeted areas where City service requests are greatest.
 Define minimum requirements to ensure Code Official inspections consistently meet City standards.

- Develop design standards for public infrastructure that reflects quality development.
- Consider adopting an open space and land dedication requirement for new development.
- Develop a policy that requires a percent of public projects to be reserved for public art.

Partnership & Collaboration

- Develop a volunteer arts committee to discuss how to incorporate public are in high profile areas of the community.
- Work with the Missouri Department of Transportation to improve wayfinding and marketing signage for Leavenworth at State Route 45 & 92.
- Work with the Kansas Department of Transportation and the City of Lansing to improve wayfinding and marketing signage for Leavenworth at K-7 Highway and Eisenhower Road.

Inventory, Assessment or Survey

- Conduct a citizen satisfaction survey to evaluate community appearance and perception.
- Evaluate and maintain wayfinding and signage database to address

Enforcement & Incentives

- Bring nonconforming signs into compliance with current regulations.
- Provide great proactive property maintenance code enforcement.

Programs or Services

• Continue to remain active in the Tree City USA program.

Facilities or Infrastructure Improvements

- Increase signage and monumentation along major roadways to welcome people to Leavenworth.
- Improve physical connections throughout the community to strengthen the sense of place.

LEAVENWORTH, KANSAS COMPREHENSIVE PLAN Chapter 3: Harmony with Nature

Natural Resources

Goal 1: Reduce greenhouse gas emissions, energy and water usage and increase the use of renewable energy and mitigate climate-related impacts.

Strategy 1: Provide recreational and education resources that promote healthy lifestyles.

Local Actions:

Education & Outreach

• Educate the community about renewable energy sources.

<u>Practice Improvements</u>

• Utilize renewable resources at the local government level.

Plan Development

• Create a renewable energy plan.

Policy & Code Adjustment

• Adjust policy to allow for residential renewable energy generators like wind and solar.

Partnership & Collaboration

• Partner with local energy providers to incentivize the use of solar, wind, geothermal, etc.

Inventory, Assessment or Survey

• Take inventory of current renewable energy sources and who is using them.

<u>Facilities or Infrastructure Improvements</u>

• Update facilities to utilize energy resources.

Sustainability

Goal 1: Restore, connect, and protect natural habitats and sensitive lands and waterways.

Strategy 1: Stabilize floodplains and creek/riverbanks.

Local Actions:

Education & Outreach

• Educate the community about the importance of waterways.

Plan Development

• Create a waterway protection plan with the community

Policy & Code Adjustment

• Outlaw single use plastic straws and shopping bags

Partnerships & Collaboration

• Collaborate with local restaurants to reduce their consumption of waterways clogging plastic.

Inventory, Assessment or Survey

• Inventory current waterways and their cleanliness.

Inventory, Assessment or Survey

• Assess the needs of local waterways.

Enforcement & Incentives

• Incentivize trash cleanup with local competitions and prizes.

Programs & Service

• Start a waterway cleanup organization that includes sustainable living programming.

Strategy 2: Plan for the impacts of climate change.

Local Actions:

Education & Outreach

• Educate the public on the impacts of climate change and how it will affect them.

Plan Development

• Create a climate action plan that gives direction on how to plan for the impacts of a changing climate.

Policy & Code Adjustment

Change local policy and code to allow for greener and more resilient building techniques

Partnerships & Collaboration

• Partner with a local university to research the local effects of climate change

Inventory, Assessment or Survey

• Assess what the needs of the community would be during a climate emergency and use that information to prepare for a climate emergency.

Facilities or Infrastructure Improvements

Make infrastructure improvements to ensure they can withstand local climate emergencies

LEAVENWORTH, KSCOMPREHENSIVE PLAN

Chapter 4: Resilient Economy

Economic Activity and Workforce

Goal 1: Leavenworth aspires to be a place that attracts progressive and sound private enterprises by offering affordable living, a high-quality workforce, and business resources to help nurture and support a thriving and sustainable economy.

Strategy 1: Encourage community-based economic development and revitalization.

Local Actions

Education & Outreach

• Continue to promote Leavenworth's restaurants, retailers and lodging to the County and region through the Leavenworth Visitors Convention Bureau.

Practice Improvements

• Promote and support local businesses that serve the needs of the community and are aligned with the community's vision.

Plan Development

- Maintain Downtown Leavenworth as a vibrant and thriving retail.
- Promote continuing development of the Business and Technology Park for future employers.

Policy & Code Adjustment

• Maintain and enhance the Downtown District

Partnership & Collaboration

• Continue partnership with Leavenworth Main Street program to promote and entice future small businesses in the Downtown District.

Inventory, Assessment or Survey

• Identify viable local businesses that match regional workforce skillsets

Enforcement & Incentives

X

Programs or Services

• Increase investment in and revitalization of downtown, commercial strip areas, neighborhoods and other place-based community resources.

Facilities or Infrastructure Improvements

• Encourage technology opportunities that enhance the business community.

Jobs & Workforce

Goal 1: Ensure the employability of the entire workforce.

Strategy 1: Develop and expand workforce development programs in technical education and retraining that enable middle-skill workers to increase their productivity and adaptability. Helping the "middle workers" upgrade their education, credentials, and skills.

Local Actions:

Education & Outreach

- Create an "internal marketing plan" to inform local leaders about these assets so that they become ambassadors for the economic advantages of Leavenworth.
- Create an "external marketing plan" to inform the rest of the metropolitan area and the nation about these assets so that they become a basis for economic development attraction and expansion.
- Encourage emphasis also on the Arts (STEAM), including humanities, to assure well-rounded education for K-12 students.

Practice Improvements

- Increase and support attraction and retention of military veterans who have obtained substantial occupational skills training and education to jobs in Leavenworth businesses.
- Cultivate job creation through improved linkages between educational institutions and full-time employment opportunities with Leavenworth companies.

• Expand apprenticeship, mentorship, and job-shadowing programs that encourage youth to consider rewarding careers.

Plan Development

• Prepare a strategic plan encompassing those opportunities where Leavenworth can play a lead role for its own destiny

Policy & Code Adjustment

• x

Partnership & Collaboration

- Convene business, government, and philanthropic leaders from throughout the greater
 Leavenworth area to discuss opportunities for growth and collaboration. Identify local-to-global
 trends and forces in technology, business practices, construction, infrastructure, and human
 behavior.
- Expand technical, post-secondary education at regional community colleges, universities, and specialty schools. Collaborate with community colleges, workforce development centers, and employers to increase workforce "soft" skills.
- Evaluate and adapt local educational and training institutions and educators to better collaborate with Fort Leavenworth for its training needs.

Inventory, Assessment or Survey

• Identify, inventory, and map the city's business, educational, and infrastructure assets upon which future economic development can be built.

Enforcement & Incentives

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Programs or Services

- Develop comprehensive STEM (science, technology, engineering, and mathematics) programs and early education resources and curricula to create a prosperous and high adaptable future workforce.
- Create talent attraction and retention programs for highly educated and skilled individuals by partnering with Fort Leavenworth to identify career and former military personnel who could be interested in Leavenworth for post-military services.
- Development comprehensive programs to strengthen STEM curricula throughout Leavenworth's K-12 schools.

<u>Facilities or Infrastructure Improvements</u>

• Ensure that employed parents, particularly those in need of upgraded training and education, have access to high-quality child care at affordable prices.

Goal 2: Maintain a diverse and valuable tax base.

Strategy 2: Encourage the Professional, Scientific, Technological labor sector as the region attracts more of these jobs with these highly skilled jobs.

Local Actions:

Education & Outreach

• Market Leavenworth, and its high quality of life, to regional, national and international audiences to attract a larger STEM workforce.

Practice Improvements

- Create an office of innovation within city government or attached to related associations.
- Attract more private sector economic development that contributes to real estate property taxes for use throughout Leavenworth.

Plan Development

X

Policy & Code Adjustment

- Incorporate housing and neighborhood improvement goals in all economic development strategies and plans, while incorporating economic and workforce development goals in all housing and neighborhood strategies and plans.
- •

Partnership & Collaboration

• Work with housing and neighborhood leaders to assure that Leavenworth's housing stock and neighborhood settings are attractive, safe, clean, and well-functioning.

Inventory, Assessment or Survey

- Evaluate the city's use of retail sales taxes in light of ever-changing retail sales practices that may enable taxpayers to avoid local taxes.
- Identify viable local businesses that match regional workforce skillsets

Enforcement & Incentives

X

Programs or Services

- Develop comprehensive STEM (science, technology, engineering, and mathematics) programs and early education resources and curricula to create a prosperous and high adaptable future workforce.
- Create talent attraction and retention programs for highly educated and skilled individuals by partnering with Fort Leavenworth to identify career and former military personnel who could be interested in Leavenworth for post-military services.
- Development comprehensive programs to strengthen STEM curricula throughout Leavenworth's K-12 schools.

Facilities or Infrastructure Improvements

• Renovate and redevelop real estate of all kinds using sustainability practices that assure use of renewable energy resources, minimize water and waste, and utilize locally sources materials.

LEAVENWORTH, KANSAS COMPREHENSIVE PLAN

Chapter 5: Healthy Community

Public Health & Well-Being

Goal 1: Support a healthy community by promoting healthy development, healthy behaviors and wellbeing for all people and stages of life.

Strategy 1: Provide recreational and education resources that promote healthy lifestyles.

Local Actions:

Education & Outreach

• Create a marketing plan to increase awareness of parks and recreation programs

Practice Improvements

• Create a marketing plan to increase awareness of parks and recreation programs

<u>Plan Development</u>

• Develop a parks and recreation master plan

Policy & Code Adjustment

• Implement a Health in All Policies (HiAP) approach to policy review and adoption. HiAP is a collaborative approach to improving the health of all people by incorporating health considerations (social, physical and economic) into decision-making.

Partnerships & Collaboration

- Partner with school district, the health care providers and non-profits to create an integrated approach to healthy community lifestyles.
- Collaborate with local grocers or farmers market vendors to create mobile or pop-up markets in underserved areas of the community.

Inventory, Assessment, or Survey

X

Enforcement & Incentives

• Consider regulations to limit or ban smoking and vaping in public outdoor spaces.

Programs or Services

- Expand healthy lifestyle programming for all ages and abilities at City parks and facilities.
- Establish a community garden.

Facilities or Infrastructure Improvements

- Continue building and filling in gaps in sidewalks, bike lanes and trails.
- Add more fitness and exercise equipment, suitable for a broad range of ages and abilities, in parks and public spaces.

Strategy 2: Remove barriers to physical and mental health care.

Local Actions:

Education & Outreach

• Develop educational programming and marketing about health care services and resources.

Practice Improvements

• Increase low or no-cost transportation options to health care facilities.

<u>Plan Development</u>

• X

Policy & Code Adjustment

X

Partnerships & Collaboration

- Encourage partnerships between providers and school districts to provide mental and physical health services in school facilities.
- Collaborate with Leavenworth County, health care providers and community agencies to increase the accessibility and availability of mental health services.

Inventory, Assessment, or Survey

• X

Enforcement & Incentives

X

Programs or Services

- Create a mental health co-responder program.
- Create opportunities for pop-up, neighborhood-based service providers (e.g., mobile health care in parks) to increase health care accessibility.

<u>Facilities or Infrastructure Improvements</u>

• >

Public Safety

Goal 1: Create an environment which the people and visitors of Leavenworth feel safe by providing outstanding and effective fire, police and other emergency services.

Strategy 1: Continue to reduce the City's crime rate which is trending down.

Local Actions:

Education & Outreach

X

Practice Improvements

- Continue to grow and expand the Police Department's crime analysis and mapping initiative through technological enhancements.
- Continue the Department's efforts to reduce drug crimes in high-risk areas through targeted initiatives.
- Seek grant funding for equipment and training when grant programs are available.

<u>Plan Development</u>

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Policy & Code Adjustment

- Ensure development regulations support site and building design to improve public safety and employ prevention through design (PtD) principles.
- Ensure outdoor lighting requirements for public spaces, parking lots and commercial developments are sufficient to promote safety without negatively impacting adjacent residential property.
- Ensure adequate funding for the ongoing training and professional development of all police and fire personnel.

Partnership & Collaboration

X

Inventory, Assessment or Survey

- Reduce domestic violence incidents through assessment of their cause and seek additional staff training on responding to domestic and family violence incidents.
- Track mental health related incidents to identify need for additional support.
- Develop a statistically significant community survey to assess the community's overall perception of public safety in Leavenworth.

Enforcement & Incentives

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Programs or Services

- Improve the City's ability to address mental health and addiction directly through staff training and/or through partnerships with local agencies.
- Continue advocating with state and federal officials for making funding for mental health facilities a top priority.

Facilities or Infrastructure Improvements

- Install kiosks in the Justice Center to ensure the electronic police reporting system is accessible to more people in the community.
- Enhance external public safety features on all City facilities, such as lighting, security cameras.

Strategy 2: Improve the City's ability to recruit and retain quality public safety personnel.

Local Actions:

Education & Outreach

X

Practice Improvements

• Update Fire Department and Police Department hiring process to be more efficient and attractive to the current generation of candidates entering the workforce (Millennias, Gen Z).

Plan Development

• X

Policy & Code Adjustment

• Adopt pay plan for the City's public safety personnel that is competitive with departments In surrounding communities.

Partnership & Collaboration

• Develop partnership with local schools to develop career/tech programs to expose students to police and fire careers.

Inventory, Assessment or Survey

• x

Enforcement & Incentives

Support the development of quality workforce housing, recreation, culture and entertainment
amenities and other quality of life factors that help attract and retain quality workforce, including
public safety personnel and their families.

Programs or Services

• X

Facilities or Infrastructure Improvements

• X

Strategy 3: Continue to build better relationships between the City's police officers and the community they serve.

Local Actions:

Education & Outreach

• X

Practice Improvements

- Continue cultivating trust between the community and the police department through community engagement efforts and transparency.
- Leverage technology to increase outreach efforts for people who cannot participate in engagement activities in person.

Plan Development

• x

Policy & Code Adjustment

• Ensure adequate funding to support the Police Department's Community Policing efforts.

Partnership & Collaboration

X

Inventory, Assessment or Survey

- Develop a statistically significant community survey to assess the community's satisfaction with the City's police and fire services.
- Conduct annual resident satisfaction survey to better understand residents' level of satisfaction or dissatisfaction with city services as well as their priorities for improvement.

Enforcement & Incentives

X

Programs or Services

- Utilize results from community survey to develop new programs or services that improve the relationship between police and the community.
- Conduct regular City Commission and Emergency Responder listening sessions with residents.

Facilities or Infrastructure Improvements

x

Strategy 4: Continue providing high quality fire protection and emergency medical services.

Local Actions:

Education & Outreach

• X

Practice Improvements

• Seek grand funding for equipment and training when grant programs are available.

<u>Plan Development</u>

• Develop a strategic plan for the Fire Department.

Policy & Code Adjustment

- Develop and implement department policies consistent with ISO 2 training requirements.
- Ensure the Department is prepared to maintain its ISO 2 rating.

Partnership & Collaboration

x

Inventory, Assessment or Survey

• Continue to assess factors Impacting response times to Increase efficiency and bring Fire Department response times closer to the NFPA standard for accredited agencies.

Enforcement & Incentives

• Update the International Fire Code each three-year cycle.

Programs or Services

X

Facilities or Infrastructure Improvements

• Replace Fire Station No. 3.

Recreation & Leisure

Goal 1: Create a community that celebrates, welcomes and supports recreational amenities.

Strategy 1: Increase green and open space.

Local Actions:

Education & Outreach

• X

Practice Improvements

•

Plan <u>Development</u>

• X

Policy & Code Adjustment

• Develop open-space and recreation ordinance.

• Require dedicated green space and trail connections in new subdivisions and land for the cost of their long-term maintenance.

Partnership & Collaboration

X

Inventory, Assessment or Survey

X

Enforcement & Incentives

x

Programs or Services

• X

Facilities or Infrastructure Improvements

• Develop parks throughout the community to be within a 10-minute walk of existing and new neighborhoods.

Strategy 2: Increase resident and visitor participation and community events.

Local Actions:

Education & Outreach

- Encourage volunteerism among kids to develop organizational and leadership skills
- Emphasize kid's involvement in extracurriculars to reduce negative and illegal behaviors.

Practice Improvements

- Create a marketing plan to increase awareness of parks and recreation programs.
- Streamline registration, reservation, and payment process for Parks and Recreation.

<u>Plan Development</u>

X

Policy & Code Adjustment

• X

Partnership & Collaboration

X

Inventory, Assessment or Survey

• X

Enforcement & Incentives

X

Programs or Services

• X

Facilities or Infrastructure Improvements

• >

Strategy 3: Increase resident and visitor use of parks and recreation amenities.

Local Actions:

Education & Outreach

- Encourage volunteerism among kids to develop organizational and leadership skills.
- Emphasize kid's involvement in extracurriculars to reduce negative and illegal behaviors

Practice Improvements

- Create a marketing plan to increase awareness of parks and recreation programs.
- Streamline registration, reservation, and payment process for Parks and Recreation.

Plan Development

×

Policy & Code Adjustment

• X

Partnership & Collaboration

X

Inventory, Assessment or Survey

• X

Enforcement & Incentives

• >

Programs or Services

x

Facilities or Infrastructure Improvements

• X

Strategy 4: Increase equitable access and proximity to parks and recreation amenities.

Local Actions:

Education & Outreach

• Explore youth arts, culture and recreation after-school opportunities.

Practice Improvements

• Seek out grant program opportunities to provide funding for future programs.

Plan Development

• Develop a Parks and Recreation Master Plan.

Policy & Code Adjustment

X

Partnership & Collaboration

- Support partnerships to continue increased use of Havens Park.
- Partner with St. Mary's University to explore opportunities to share arts, cultural and recreational facilities.
- Enhance the partnerships with Leavenworth School District 453 to improve recreation opportunities for all youth.

Inventory, Assessment or Survey

• X

Enforcement & Incentives

X

Programs or Services

• Update and improve amenities at less used parks to spur growth and use.

Facilities or Infrastructure Improvements

• Continue to maintain all existing park and recreation facilities to continue to provide quality service to Leavenworth residents.

LEAVENWORTH, KANSAS COMPREHENSIVE PLAN

Chapter 6: Land Use & Community Design

Historic and Cultural Resources

Policy & Code Adjustment

- Consider adopting a policy aimed at the restoration and preservation of districts and structures that have local historic significance.
- Implement smart building codes and land use policies that facilitate the preservation treatment of historic structures and other cultural resources.

Sense of Community

Policy & Code Adjustment

• Implement practices that ensure local boards, commissions and civic organizations have leadership that is representative of local demographics and work with these groups to create a welcoming culture.

Unique Attractions

Policy & Code Adjustment

• Adjust local policy to make it easier for people to host diverse events and attract people to the city.

Neighborhoods & Housing

Policy & Code Adjustment

- Allow for alternative housing types (e.g., patio homes, tiny homes, co-housing, and multigenerational housing) to serve a variety of needs.
- Encourage development of infill sites that fits with the areas character by providing incentives to home builders
- Capitalize on Leavenworth's military importance by creating housing opportunities specifically for veterans who could choose Leavenworth for post-service residency. Special attention should be given to the needs of struggling veterans who are homeless (e.g., tiny home villages) or are needing other assistance in affording good quality housing in a nurturing environment.
- Explore code modifications to encourage Universal Design for new residential development.
- Encourage additional residential units/mixed use development in Downtown.
- Strengthen property owner maintenance codes and enforcement, including consideration of periodic proactive code enforcement in targeted areas where City service requests are greatest.
 Define minimum requirements to ensure Code Official inspections consistently meet City standards.
- Provide incentives and information about available assistance programs to encourage property owners to rehabilitate homes.
- Provide incentives and information about available assistance programs to encourage property owners to rehabilitate homes.

Mobility

Policy & Code Adjustment

- Ensure that parking in commercial areas provides a high level of service but does not detract from the community's appearance or impede promoting other transportation modes.
- Develop design standards to require developers to build infrastructure to promote walkability, especially pedestrian connections to commercial districts, recreation and community services.
- Create new policy language to adapt best practices for smart work zones, traffic signal connectivity, highway observation cameras, operation centers, data collection systems, Highway Advisory Radio (HAR), emergency signal preemption, incident management response and vehicleinfrastructure intercommunication.

- Steer deployment and integration of an innovative transit service, automated transit systems and fully-autonomous vehicles.
 - o Identify an optimal location for a single BRT stop with a detailed plan to reduce delay between other communities and the major activity centers.
 - o Track community demand for Bus Rapid Transit (BRT) which will require infrastructure and vehicle investment, bus station improvements, a modern fare collection system, vehicle to vehicle communications and advance congestion avoidance to be successful.
 - o As demand for BRT rises, a partnership between the City of Leavenworth, Leavenworth County and existing micro transit services will be needed to promote multimodal connectivity and transit system interoperability.

Infrastructure & Utilities

Policy & Code Adjustment

- Consider policies that reduce utility maintenance issues and reduce water and pollution.
- Evaluate policy recommendations to increase the availability of high-speed internet service in new developments.
- Evaluate and update residential renewable energy and distributed generation policies as needed.

Public Facilities

Policy & Code Adjustment

• Consider amending the recently adopted building code to incorporate LEED standards (not requirement for certification).

Community Appearance

Policy & Code Adjustment

- Strengthen property owner maintenance codes and enforcement, including consideration of periodic proactive code enforcement in targeted areas where City service requests are greatest.
 Define minimum requirements to ensure Code Official inspections consistently meet City standards.
- Develop design standards for public infrastructure that reflects quality development.
- Consider adopting an open space and land dedication requirement for new development.
- Develop a policy that requires a percent of public projects to be reserved for public art.

Natural Resources

Policy & Code Adjustment

Adjust policy to allow for residential renewable energy generators like wind and solar.

Sustainability

Policy & Code Adjustment

• Outlaw single use plastic straws and shopping bags

Change local policy and code to allow for greener and more resilient building techniques

Economic Activity and Workforce

Policy & Code Adjustment

• Maintain and enhance the Downtown District

Jobs & Workforce

Policy & Code Adjustment

• Incorporate housing and neighborhood improvement goals in all economic development strategies and plans, while incorporating economic and workforce development goals in all housing and neighborhood strategies and plans.

Public Safety

Policy & Code Adjustment

- Ensure development regulations support site and building design to improve public safety and employ prevention through design (PtD) principles.
- Ensure outdoor lighting requirements for public spaces, parking lots and commercial developments are sufficient to promote safety without negatively impacting adjacent residential property.
- Ensure adequate funding for the ongoing training and professional development of all police and fire personnel.
- Adopt pay plan for the City's public safety personnel that is competitive with departments In surrounding communities.
- Ensure adequate funding to support the Police Department's Community Policing efforts.
- Develop and implement department policies consistent with ISO 2 training requirements.
- Ensure the Department is prepared to maintain its ISO 2 rating.

Recreation & Leisure

Policy & Code Adjustment

- Develop open-space and recreation ordinance.
- Require dedicated green space and trail connections in new subdivisions and land for the cost of their long-term maintenance.